

INCOME	YR 1	YR 2	YR 3	YR 4	YR 5	YR 6	YR 7	YR 8	YR 9	YR 10	YR 11
Prior Balance	\$0	\$82,037	\$137,244	\$147,244	\$157,244	\$167,244	\$177,244	\$188,244	\$126,598	\$83,799	\$57,684
Maddie's Fund Grant	\$271,245	\$520,678	\$812,160	\$947,240	\$1,014,960	\$1,003,800	\$794,080	\$0	\$0	\$0	\$0
Income from Project Partners	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$16,854	\$33,701	\$48,386	\$67,400
Coalition Fundraising	\$1,768	\$5,387	\$10,000	\$10,000	\$10,000	\$10,000	\$11,000	\$13,000	\$15,000	\$17,000	\$17,000
TOTAL INCOME	\$273,013	\$608,102	\$959,404	\$1,104,484	\$1,182,204	\$1,181,044	\$982,324	\$218,098	\$175,299	\$149,184	\$142,084
EXPENSES											
ADOPTION SUBSIDIES	\$78,570	\$267,765	\$493,972	\$574,134	\$609,976	\$603,280	\$479,448	\$0	\$0	\$0	\$0
Adoption Subsidies		\$258,010	\$489,172	\$568,334	\$608,976	\$602,280	\$476,448	\$0	\$0	\$0	\$0
Contingency Fund		\$9,755	\$4,800	\$5,800	\$1,000	\$1,000	\$3,000	\$0	\$0	\$0	\$0
PROGRAMS & SERVICES											
Advertising	\$39,001	\$53,655	\$54,000	\$54,000	\$60,000	\$60,000	\$60,000	\$35,000	\$35,000	\$35,000	\$35,000
Fundraising Subsidies	\$0	\$45,684	\$97,459	\$132,614	\$172,543	\$200,760	\$108,224	\$0	\$0	\$0	\$0
Events	\$7,653	\$4,606	\$18,344	\$22,200	\$11,642	\$3,000	\$4,000	\$11,200	\$11,200	\$11,200	\$11,200
Supplies/signs/printing	\$3,208	\$1,600	\$5,000	\$5,000	\$1,442	\$500	\$1,000	\$5,000	\$5,000	\$5,000	\$5,000
Rental/Tents/Fencing/Equipment	\$3,277	\$2,000	\$7,000	\$10,000	\$5,000	\$2,000	\$2,000	\$5,000	\$5,000	\$5,000	\$5,000
Postage	\$660	\$1,006	\$1,200	\$1,200	\$1,200	\$500	\$500	\$1,200	\$1,200	\$1,200	\$1,200
Events Miscellaneous	\$508	\$0	\$5,144	\$6,000	\$4,000	\$0	\$500	\$0	\$0	\$0	\$0
Maddie Recognition	\$7,560	\$9,656	\$4,000	\$4,000	\$3,000	\$3,000	\$3,000	\$2,000	\$2,000	\$2,000	\$2,000
OPERATING											
Salaries	\$35,395	\$61,423	\$90,000	\$100,000	\$100,000	\$96,000	\$100,000	\$38,000	\$38,000	\$38,000	\$38,000
Project Coordinator	\$25,000	\$27,970	\$32,000	\$34,000	\$34,000	\$34,000	\$36,000	\$28,000	\$28,000	\$28,000	\$28,000
Assistant Project Coordinator	\$0	\$22,803	\$26,000	\$28,000	\$28,000	\$28,000	\$30,000	\$0	\$0	\$0	\$0
Adoption/Event Coordinator	\$10,000	\$10,000	\$32,000	\$34,000	\$34,000	\$34,000	\$32,000	\$10,000	\$10,000	\$10,000	\$10,000
Clerical Support	\$395	\$650	\$0	\$4,000	\$4,000	\$0	\$2,000	\$0	\$0	\$0	\$0
Benefits	\$1,084	\$5,428	\$18,800	\$22,500	\$22,500	\$22,100	\$23,300	\$3,800	\$3,800	\$3,800	\$3,800
Employee Taxes	\$1,084	\$5,428	\$8,000	\$10,000	\$10,000	\$9,600	\$9,800	\$3,800	\$3,800	\$3,800	\$3,800
Health Insurance	\$0	\$0	\$10,800	\$12,500	\$12,500	\$12,500	\$13,500	\$0	\$0	\$0	\$0
General & Administrative	\$21,713	\$22,641	\$35,585	\$37,792	\$35,299	\$15,660	\$16,108	\$1,500	\$1,500	\$1,500	\$1,500
Legal	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Bookkeeping	\$12,000	\$10,190	\$12,000	\$12,000	\$12,000	\$10,000	\$10,000	\$0	\$0	\$0	\$0
Financial Audit/Accountant	\$1,500	\$2,000	\$2,000	\$2,000	\$2,000	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
Office Supplies	\$1,038	\$2,346	\$5,000	\$5,000	\$5,000	\$500	\$500	\$0	\$0	\$0	\$0
Computer/Software/Hardware	\$0	\$1,096	\$3,500	\$2,500	\$1,500	\$500	\$500	\$0	\$0	\$0	\$0
Telephone/Long Distance/Cell	\$1,158	\$2,144	\$2,400	\$3,000	\$3,000	\$2,000	\$2,000	\$0	\$0	\$0	\$0
Equipment	\$1,505	\$0	\$0	\$592	\$599	\$0	\$0	\$0	\$0	\$0	\$0
Rent/Utilities	\$1,700	\$3,000	\$7,085	\$7,400	\$7,400	\$0	\$0	\$0	\$0	\$0	\$0
DSL Internet/Website Hosting	\$891	\$1,865	\$3,600	\$3,800	\$3,000	\$1,000	\$1,000	\$0	\$0	\$0	\$0
G&A Miscellaneous	\$1,921	\$0	\$0	\$1,500	\$800	\$160	\$608	\$0	\$0	\$0	\$0
TOTAL EXPENSES	\$190,976	\$470,858	\$812,160	\$947,240	\$1,014,960	\$1,003,800	\$794,080	\$91,500	\$91,500	\$91,500	\$91,500
Unallocated/Unspent Grant Funds	\$80,269	\$49,820	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SET ASIDE/RESERVES	\$82,037	\$137,244	\$147,244	\$157,244	\$167,244	\$177,244	\$188,244	\$126,598	\$83,799	\$57,684	\$50,584

ARF

INCOME	YR 8	YR 9	YR 10	YR 11
Set-Aside Balance	\$528,663	\$497,487	\$457,486	\$410,120
Fundraising				
Special Events	\$144,200	\$153,300	\$168,400	\$178,500
Adoption Fees	\$40,000	\$45,000	\$50,000	\$55,000
Memberships / Contributions	\$22,000	\$23,500	\$25,000	\$26,500
Development	\$66,000	\$71,000	\$71,000	\$76,000
Interest	\$2,500	\$2,500	\$2,500	\$2,500
TOTAL INCOME	\$803,363	\$792,787	\$774,386	\$748,620
PROJECT EXPENSES				
EVENTS	\$1,386	\$2,772	\$3,661	\$5,543
Advertising	\$1,006	\$2,013	\$2,657	\$4,025
Rental/Equip	\$86	\$173	\$228	\$345
Supplies/Misc.	\$144	\$288	\$380	\$575
Postage	\$35	\$69	\$92	\$138
Signs/Printing	\$58	\$115	\$152	\$230
Recognition	\$58	\$115	\$152	\$230
SALARIES	\$2,490	\$4,979	\$7,468	\$9,959
Project Coordinator	\$1,610	\$3,220	\$4,830	\$6,440
Event Coordinator	\$86	\$173	\$259	\$344
Accountant	\$575	\$1,150	\$1,724	\$2,300
Employee Taxes	\$219	\$436	\$655	\$875
OPERATING EXPENSES				
ANIMAL CARE	\$166,916	\$190,537	\$214,158	\$237,719
Veterinary Care/Food	\$166,916	\$190,537	\$214,158	\$237,719
OPERATING				
Salaries	\$85,000	\$86,700	\$88,434	\$90,203
Director	\$32,000	\$32,640	\$33,293	\$33,959
Kennel Master	\$18,000	\$18,360	\$18,727	\$19,102
Fundraiser	\$20,000	\$20,400	\$20,808	\$21,224
Employee Taxes	\$7,000	\$7,140	\$7,283	\$7,428
Health Insurance	\$8,000	\$8,160	\$8,323	\$8,490
General & Administrative	\$11,400	\$11,628	\$11,861	\$12,098
Telephone/Long Distance/Cell	\$2,000	\$2,040	\$2,081	\$2,122
Office Supplies/Equipment	\$2,500	\$2,550	\$2,601	\$2,653
Utilities	\$2,400	\$2,448	\$2,497	\$2,547
Postage / Mailing	\$2,500	\$2,550	\$2,601	\$2,653
Newsletter / Printing	\$1,000	\$1,020	\$1,040	\$1,061
G&A Miscellaneous	\$1,000	\$1,020	\$1,040	\$1,061
Special Events / Fundraising	\$38,685	\$38,685	\$38,685	\$38,685
TOTAL EXPENSES	\$305,877	\$335,301	\$364,266	\$394,206
SET ASIDE/RESERVES	\$497,487	\$457,486	\$410,120	\$354,413

FOMAS

INCOME	YR 8	YR 9	YR 10	YR 11
Set-Aside Balance	\$269,976	\$264,247	\$266,149	\$273,262
Fundraising				
Special Events	\$58,900	\$61,700	\$66,400	\$68,900
Adoption Fees	\$40,000	\$45,000	\$50,000	\$55,000
Donations / Grants / Contributions	\$58,500	\$69,000	\$76,500	\$87,000
Development	\$10,000	\$12,000	\$12,500	\$13,000
Interest	\$5,000	\$6,000	\$7,000	\$8,000
TOTAL INCOME	\$442,376	\$457,947	\$478,549	\$505,162
PROJECT EXPENSES				
EVENTS	\$604	\$1,205	\$1,591	\$2,410
Advertising	\$438	\$875	\$1,155	\$1,750
Rental/Equip	\$38	\$75	\$99	\$150
Supplies/Misc.	\$63	\$125	\$165	\$250
Postage	\$15	\$30	\$40	\$60
Signs/Printing	\$25	\$50	\$66	\$100
Recognition	\$25	\$50	\$66	\$100
SALARIES	\$1,083	\$2,165	\$3,248	\$4,330
Project Coordinator	\$700	\$1,400	\$2,100	\$2,800
Event Coordinator	\$250	\$500	\$750	\$1,000
Accountant	\$38	\$75	\$113	\$150
Employee Taxes	\$95	\$190	\$285	\$380
OPERATING EXPENSES				
ANIMAL CARE	\$72,642	\$82,912	\$93,182	\$183,498
Veterinary Care/Food	\$72,642	\$82,912	\$93,182	\$183,498
OPERATING				
Salaries	\$69,800	\$71,196	\$72,620	\$74,072
Director	\$32,000	\$32,640	\$33,293	\$33,959
Development Director	\$26,000	\$26,520	\$27,050	\$27,591
Employee Taxes	\$5,800	\$5,916	\$6,034	\$6,155
Health Insurance	\$6,000	\$6,120	\$6,242	\$6,367
General & Administrative	\$16,000	\$16,320	\$16,646	\$16,979
Telephone/Long Distance/Cell	\$1,800	\$1,836	\$1,873	\$1,910
Office Supplies/Equipment	\$2,500	\$2,550	\$2,601	\$2,653
Rent/Utilities	\$7,500	\$7,650	\$7,803	\$7,959
Postage / Mailing	\$2,500	\$2,550	\$2,601	\$2,653
Newsletter / Printing	\$1,000	\$1,020	\$1,040	\$1,061
G&A Miscellaneous	\$700	\$714	\$728	\$743
Special Events / Fundraising	\$18,000	\$18,000	\$18,000	\$18,000
TOTAL EXPENSES	\$178,129	\$191,798	\$205,287	\$299,290
SET ASIDE/RESERVES	\$264,247	\$266,149	\$273,262	\$205,872

Mobile SPCA

INCOME	YR 8	YR 9	YR 10	YR 11
Set-Aside Balance	\$1,570,046	\$858,861	\$954,260	\$1,048,385
Fundraising				
Special Events	\$88,050	\$91,600	\$95,150	\$98,700
Adoption Fees	\$375,000	\$400,000	\$425,000	\$450,000
Contributions	\$262,000	\$266,000	\$291,000	\$304,000
Marketing/Development/Programs	\$488,170	\$508,220	\$528,270	\$551,320
Interest	\$28,500	\$29,000	\$29,500	\$30,000
TOTAL INCOME	\$2,811,766	\$2,153,681	\$2,323,180	\$2,482,405
PROJECT EXPENSES				
EVENTS	\$3,797	\$7,593	\$10,023	\$15,183
Advertising	\$2,756	\$5,513	\$7,277	\$11,025
Rental/Equip	\$236	\$473	\$624	\$945
Supplies/Misc.	\$394	\$788	\$1,040	\$1,575
Postage	\$95	\$189	\$250	\$378
Signs/Printing	\$158	\$315	\$416	\$630
Recognition	\$158	\$315	\$416	\$630
SALARIES	\$6,820	\$13,640	\$20,460	\$27,279
Projec Coordinator	\$4,410	\$8,820	\$13,230	\$17,640
Event Coordinator	\$1,575	\$3,150	\$4,725	\$6,300
Accountant	\$236	\$473	\$709	\$945
Employee Taxes	\$599	\$1,197	\$1,796	\$2,394
OPERATING EXPENSES				
ANIMAL CARE	\$459,644	\$524,345	\$589,046	\$653,583
Veterinary Care/Food	\$459,644	\$524,345	\$589,046	\$653,583
OPERATING				
Salaries	\$156,600	\$159,732	\$162,927	\$166,185
Director	\$32,000	\$32,640	\$33,293	\$33,959
Office Manager	\$30,000	\$30,600	\$31,212	\$31,836
Cruelty Investigator	\$26,000	\$26,520	\$27,050	\$27,591
Kennel Master	\$20,000	\$20,400	\$20,808	\$21,224
Office Assistant	\$18,000	\$18,360	\$18,727	\$19,102
Employee Taxes	\$12,600	\$12,852	\$13,109	\$13,371
Health Insurance	\$18,000	\$18,360	\$18,727	\$19,102
General & Administrative	\$72,500	\$73,950	\$75,429	\$76,938
Telephone/Long Distance/Cell	\$6,000	\$6,120	\$6,242	\$6,367
Office Supplies/Equipment	\$18,000	\$18,360	\$18,727	\$19,102
Utilities	\$6,000	\$6,120	\$6,242	\$6,367
DSL Internet/Website Hosting	\$1,200	\$1,224	\$1,248	\$1,273
Postage / Mailing	\$2,500	\$2,550	\$2,601	\$2,653
Property Tax	\$1,800	\$1,836	\$1,873	\$1,910
Insurance	\$4,000	\$4,080	\$4,162	\$4,245
Cruelty/Rescue Investigation	\$10,000	\$10,200	\$10,404	\$10,612
Repair/Maintenance	\$6,000	\$6,120	\$6,242	\$6,367
Auto Expense	\$2,000	\$2,040	\$2,081	\$2,122
Veterinary - S/N Assistance	\$7,000	\$7,140	\$7,283	\$7,428
Newsletter / Printing	\$5,000	\$5,100	\$5,202	\$5,306
G&A Miscellaneous	\$3,000	\$3,060	\$3,121	\$3,184
Special Events / Fundraising	\$159,500	\$175,000	\$190,500	\$206,000
TOTAL EXPENSES	\$858,861	\$954,260	\$1,048,385	\$1,145,168
SET ASIDE/RESERVES	\$1,952,905	\$1,199,422	\$1,274,795	\$1,337,237

SAFF

INCOME	YR 8	YR 9	YR 10	YR 11
Set-Aside Balance	\$94,299	\$78,909	\$66,487	\$58,155
Fundraising				
Special Events	\$6,900	\$9,400	\$11,950	\$14,550
Adoption Fees	\$15,000	\$17,000	\$20,000	\$23,000
Contributions	\$33,000	\$37,000	\$41,000	\$45,000
Interest	\$500	\$500	\$500	\$500
TOTAL INCOME	\$149,699	\$142,809	\$139,937	\$141,205
PROJECT EXPENSES				
EVENTS	\$241	\$482	\$636	\$964
Advertising	\$175	\$350	\$462	\$700
Rental/Equip	\$15	\$30	\$40	\$60
Supplies/Misc.	\$25	\$50	\$66	\$100
Postage	\$6	\$12	\$16	\$24
Signs/Printing	\$10	\$20	\$26	\$40
Recognition	\$10	\$20	\$26	\$40
SALARIES	\$433	\$866	\$1,299	\$1,732
Projec Coordinator	\$280	\$560	\$840	\$1,120
Event Coordinator	\$100	\$200	\$300	\$400
Accountant	\$15	\$30	\$45	\$60
Employee Taxes	\$38	\$76	\$114	\$152
OPERATING EXPENSES				
ANIMAL CARE	\$26,816	\$30,924	\$35,032	\$39,130
Veterinary Care/Food	\$26,816	\$30,924	\$35,032	\$39,130
OPERATING				
Salaries	\$30,500	\$31,110	\$31,732	\$32,367
Director	\$25,000	\$25,500	\$26,010	\$26,530
Employee Taxes	\$2,500	\$2,550	\$2,601	\$2,653
Health Insurance	\$3,000	\$3,060	\$3,121	\$3,184
General & Administrative	\$7,000	\$7,140	\$7,283	\$7,428
Telephone/Long Distance/Cell	\$2,000	\$2,040	\$2,081	\$2,122
Office Supplies/Equipment	\$1,000	\$1,020	\$1,040	\$1,061
Postage / Mailing	\$2,500	\$2,550	\$2,601	\$2,653
Newsletter / Printing	\$1,000	\$1,020	\$1,040	\$1,061
G&A Miscellaneous	\$500	\$510	\$520	\$531
Special Events / Fundraising	\$5,800	\$5,800	\$5,800	\$5,800
TOTAL EXPENSES	\$70,790	\$76,322	\$81,782	\$87,421
SET ASIDE/RESERVES	\$78,909	\$66,487	\$58,155	\$53,784