

## Maddie's Fund® Spay/Neuter Application for a Community Collaborative Project

Richard Avanzino, President  
Maddie's Fund  
2223 Santa Clara Avenue Suite B  
Alameda, CA 94501

Dear Mr. Avanzino:

The Arizona Animal Welfare League (AAWL) is requesting a \$582,369 grant from Maddie's Fund to administer the Year Seven phase of *Maddie's® Spay/Neuter Project for Maricopa County*, involving spay/neuter surgeries for dogs and cats belonging to low-income residents of the county, and Pit bulls belonging to residents regardless of income. We are requesting \$150,125 to perform 2,426 low income surgeries, \$340,940 to perform 3,400 Pit bull surgeries, \$68,000 to be used as a Pit bull S/N incentive, and \$23,304 for administration costs, totaling \$582,369 for 5,826 surgeries. This program will continue to be part of *Maddie's® Pet Rescue Project in Maricopa County*, an ongoing community collaborative project, also administered by the AAWL, which seeks to end the euthanasia of healthy and treatable shelter dogs and cats in Maricopa County, Arizona, by November 2012.

### Project Overview

Based on formulas provided by Maddie's Fund, the total number of surgeries to be performed under Maddie's® Spay/Neuter Project during the 7-year period is 39,942. The goal for Year Seven of the project will be a total of 5,826 spay and neuter surgeries. These surgeries will be performed by private practice veterinary hospitals and nonprofit spay/neuter clinics located in Maricopa County.

In Year Three, Maddie's Spay Neuter Project requested funding for two segments of our Spay/Neuter Project: a low-income component that provided low-cost surgeries to AHCCCS (Medicaid) recipients in Maricopa County, and a Pit Bull component, which provided a \$20 incentive to Pit Bull caregivers, along with no co-payment for Pit Bull caregivers. The Pit Bull component was specifically designed to strongly encourage caregivers of Pit Bulls to participate in the project. Approved in Year Three, then extended through Year Six, we request permission to continue both the low-income and Pit Bull programs for Year Seven.

The proposed Year Seven Spay/Neuter project will involve support from the Maddie's Pet Rescue Project partners, along with the Animal Defense League of Arizona (ADLA) Spay/Neuter Hotline and the AZVMA, to enlist the participation of veterinary service providers, refer caregivers to private practice veterinary hospitals and non profit clinics, and publicize the availability of the program to potential clients who meet the program's requirements. Reimbursements to the service providers will be administered by the AAWL.

### Low-Income Component

Within the past two years, the Maddie's Spay/Neuter Low-Income component of the Project has seen a reduction in the amount of surgeries performed, which we believe can be attributed to MCACC's Big Fix voucher program. Individuals who are in need of financial assistance can apply to the Big Fix program and get their animals spayed/neutered free of charge. Big Fix launched in 2007, with over 11,000 surgeries performed and at least that many expected to be completed in the coming year, the Low-Income component of our Project is at this time supplementing the Big Fix voucher program until it will be able to sustain not only it's current output but also be able to incorporate the Maddie's Low-Income surgeries entirely—without this supplementation demand would overburden the system. With the Big Fix program requiring the public to complete an application, having to send it in and having to wait until the voucher is sent back to them –this process is back logging the system –thus many individuals decide to utilize our program instead as service is expedited more easily. Yet, as the popularity of the Big Fix program continues to increase, MCACC is planning on acquiring additional administrative assistance to balance the ever increasing demand as well as providing faster turn-around times in getting the clients the information needed to get their animals altered.

## Pit Bull Component

The primary reason for continuing the Pit Bull component of the Maddie's Spay/Neuter Project is that statistics still indicate that a particularly high percentage -- approximately 23% -- of the all dogs that enter Maricopa County shelters are Pit Bulls and Pit Bull mixes. Additionally, in Maricopa County, Pit Bulls require special efforts in adoption screening to ensure they are placed in appropriate new homes due to ownership limitations placed on them through Home Owners' Association bylaws, home insurance company policies, and rental agency contracts. For these reasons, and because there are so many of them in the shelters, more Pit Bulls are being euthanized than any other breed in Maricopa County. Therefore, we aim to perform a minimum of 3,400, or approximately 58%, of the surgeries in this project on Pit Bulls and Pit Bull mixes.

As we look at surgery and intake data from November 2004 through September 2007, comparing Pit Bull intakes at Maricopa County Animal Care and Control and Pit Bull surgeries accomplished through the Maddie's Spay /Neuter Project, we have found that:

- There are 10 zip codes where the percentage of residents with Pit Bulls spayed or neutered through Maddie's Projects is low, and the percentage of Pit Bull intakes into MCAC&C from that area is high.

Zipcode	MCACC Pit Bull Intake 2005	MCACC Pit Bull Intake 2008	Zipcode	Maddie's Pit Bull Surgeries Years Three -Six
85041	424	453	85041	158
85323	339	360	85323	152
85033	348	338	85033	96
85040	265	375	85040	77
85301	288	352	85301	96
85035	274	340	85035	70
85201	235	401	85201	63
85021	166	316	85021	89
85345	173	233	85345	145
85008	155	228	85008	88

- There are 12 zip codes in the county where the percentage of residents with Pit Bulls spayed or neutered through Maddie's Projects is high and the percentage of Pit Bull intakes into MCAC&C from that area is low.

Zipcode	MCACC Pit Bull Intake 2005	MCACC Pit Bull Intake 2008	Zipcode	Maddie's Pit Bull Surgeries Years Three -Six
85308	75	53	85308	134
85027	71	70	85027	118
85302	91	96	85302	102
85032	87	90	85032	156
85283	98	117	85283	111
85338	93	135	85338	125
85339	74	168	85339	94
85281	94	154	85281	101
85006	109	172	85006	133
85225	125	160	85225	285
85051	135	158	85051	133
85326	110	251	85326	246

In the month of September we decided to target a zipcode in Maricopa County where the percentage of Pit Bull spay/neuter surgeries through the Maddie's Spay/Neuter Project was low, and the percentage of Pit Bull intakes into MCACC from that area was high. The zipcode targeted for this pilot program was 85323, the City of Avondale. In partnership with the Avondale Police Department, Altered Tails, and MCACC's Neuter Scooter free Pit Bull and Pit Bull mix spay/neuter clinics were held on September 12, 13, 26, and 27. The clinics were promoted through local print, radio and TV media in both English and Spanish. Two weeks prior to the start of the clinics, the Avondale police department officers and volunteers canvassed the area to ensure the community was well aware of the upcoming event [see postcard *Avondale Pit Bull Spay Neuter Clinic*-attached].

Approximately 60 Pit Bull and Pit Bull Mixes were spayed and neutered through the September clinics; a majority of the dogs altered were adult females. With the area being so highly saturated throughout the month of September with Maddie's Spay/Neuter Project information we believe residents who do have Pit Bulls but did not participate in the clinics will still have their animal's altered. Our impact will be gauged on the percentage of Pit Bulls and Pit Bull mix intakes entering county shelters from zipcode 85323, particularly the increase or decrease of Pit Bull puppy intakes four months out from the initial spay/neuter clinics first held on September 15<sup>th</sup>, 2008. We expect to see a general decrease in the intake of Pit Bull and Pit Bull mix puppies. We plan on holding additional free Pit Bull spay/neuter clinics in the City of Avondale in February.

It is apparent that a need was left unfulfilled in Avondale (zipcode 85323) and in many areas throughout the valley where the percentage of Pit Bull intakes to MCACC are high and where the Maddie's Spay/Neuter Project's presence is not as prevalent as is the demand. We hope to amend this as we enter these areas and create a greater awareness and presence within these communities of the benefits and resources available for spaying/neutering their Pit Bulls.

#### **Veterinary Service Providers**

Nine months into Year Six of Maddie's® Spay/Neuter Project, 16 participating private practice veterinary hospitals and 3 non-profit clinics were reimbursed for performing approximately 1,623 low income surgeries and 1,748 Pit Bull surgeries for a total of 3,371 surgeries. We anticipate that at least 14 of the private practice veterinary hospitals who were the most active in Year Six will continue to participate in Year Seven, as well as all three non-profit clinics. Maddie's Spay/Neuter Project will strongly encourage all of the Year Seven providers to remain in the program and will also invite additional private practice veterinary hospitals to participate in the program in order to meet the project's higher surgery goals in Year Seven. The AZVMA has more than 970 member veterinarians in Maricopa County that operate out of 400 private practice hospitals. There are also private practice hospitals in the community that are not AZVMA members.

The AZVMA, which served as the Year One and Year Two lead agency for this program, will assist in the Year Seven project by facilitating communication with the AZVMA member veterinarians and by helping to identify and recruit as many additional private practice veterinary hospitals as possible, as well as advertising in their monthly newsletter for open recruitment.

We also hope to target new private practice veterinary hospitals that are being created in many of the new and fast growing East and West Valley developments through our partnership with ADLA's Spay/Neuter Hotline. We hope to acquire new license listings through ADLA, and make first contact with the new private practice veterinary hospitals, inviting them to join our S/N efforts.

In Year Three, Maddie's Spay/Neuter Project was approved to add non-profit clinics as surgery providers. Currently three of the largest non-profit clinics in Maricopa County, Altered Tails, the Arizona Humane Society and Animal Rescue Center, participate as surgery providers. Nine months into Year Six, the non-profit clinics accounted for 31% of the surgeries performed.

Being participants of the project enhanced each clinic's ability to operate at capacity and increased the number of surgeries possible with this program. Additionally, the public already has some awareness of the availability of these already-functioning low-cost s/n programs, and their visibility has been an asset in attracting participants, especially for the Pit Bull portion of the program for Year Six. Pit Bull surgeries accounted for 32.5% of the surgeries performed in Year Six. **Please see page eight for further details.**

Because the non-profit clinics have a higher volume of surgeries, as well as having mobile surgery units, Maddie's Spay/Neuter project proposes to continue their participation as veterinary service providers in order to help increase the number of surgeries we can offer to the public.

#### Service Provider Retention and Recognition

Maddie's Spay Neuter Project and ADLA will develop a program to acknowledge participating service providers and thank them for their participation in the Maddie's® Spay/Neuter Project. Recognition efforts will include certificates, press releases and other vehicles designed to highlight the providers' contribution to this community-wide effort to end overpopulation of companion animals and reduce the euthanasia rates in Maricopa County. Maddie's Project staff will work with the AZVMA to develop appropriate messages and methods for accomplishing this objective.

Service providers will also be asked for feedback about the program via questionnaires and direct interaction with Maddie's and ADLA's Hotline staff. We will utilize this feedback to improve the project in future years and to help address any problems that arise during Year Seven of the project. Both of these efforts are key to recruiting and retaining participating service providers, and we believe that good communication is essential to the success of this program.

#### **Target Caregiver Population**

Maddie's® Spay/Neuter Project's low-income component will be available to Maricopa County residents who receive Medicaid assistance via AHCCCS (Arizona Health Care Cost Containment System) and who are caregivers for companion dogs and/or cats. As of August 2008, there were approximately 614,753 AHCCCS recipients in Maricopa County, an increase of nearly 6.5% since August 2007.

The Pit Bull component will be available to Maricopa County residents who are caregivers of Pit Bulls and Pit Bull mixes. They will not be required to demonstrate financial need.

#### Reaching the target population

In order to meet the goal numbers of surgeries, it will be necessary to make more of the target population aware that the project exists and encourage them to avail themselves of it. The ADLA Spay/Neuter Hotline program will continue contributing to the success of this program by leading the efforts to get the information about the project to the target population through:

- Referrals via the Spay/Neuter Hotline and website
- Continued distribution of flyers.
  - Flyers with English and Spanish text will be distributed through (human)health clinics, community events, AHCCCS Community Partners, and other locations likely to reach the target population directly and indirectly

- Communication with and through AHCCCS employees, animal control officers and police officers.
- Speaking/tabling at events attended by recipients or Community Partners that serve recipients, and using a PowerPoint presentation at these events.
- Utilizing Spanish-language materials, messages, and media outlets.
- Holding targeted Pit Bull spay/neuter clinics in zipcodes with a high number of Pit Bull intakes and low Maddie's Project surgery numbers.
- Website links (to include Maddie's Recognition), which may include:
  - Maddie's Projects in Maricopa County website
  - ADLA Spay/Neuter Hotline website
  - Maddie's Pet Rescue Project Partners' websites
  - Pets911 website

### Summary of Project Guidelines and Logistics

- Maricopa County residents seeking low-cost spay/neuter services will be referred to the Maddie's Projects website and the ADLA Spay/Neuter Hotline for information about the s/n project. Information directing caregivers to contact Maddie's Projects and the Hotline about the Maddie's Spay/Neuter Project will be available through flyers, partner organizations, publicity materials, and other resources throughout the community.
- The Maddie's Projects website and S/N Hotline will refer qualifying caregivers to participating veterinary service providers. Both organizations will be informed about the residency, AHCCCS and co-pay requirements so that they can make appropriate referrals. They will also have a current list of participating veterinary service providers and information about the pit Bull s/n incentive program.
- Caregivers will make appointments directly with the veterinary service provider they choose.
- Caregivers of animals spayed and neutered through this program must reside in Maricopa County.
- Caregivers participating in this program must be AHCCCS recipients and will present any AHCCCS identification card and a picture identification card at the time of the s/n surgery. Pit Bull caregivers only need to show a picture i.d..
- The AHCCCS cardholder must sign the surgery form. If this person is unable to do this or is a minor, a parent or guardian may sign, but must show proof of relationship (i.e. a birth certificate, or letter from AHCCCS)
- Participating veterinary service providers will be required to submit photocopies of the caregiver's AHCCCS and/or picture identification cards with each reimbursement form.
- Caregivers may be asked to make a co-payment of \$20 per dog surgery and \$10 per cat surgery. Veterinary service providers may reduce or waive this co-payment at their discretion. Pit Bull caregivers are exempt from this requirement.
- This project will only pay for a maximum of six (6) surgeries per household. (Not per AHCCCS cardholder – per household.)
- S/N surgeries performed on cats and dogs residing in animal shelters or otherwise under the care of animal welfare organizations will not be eligible for reimbursement as part of Maddie's® Spay/Neuter Project. The program is intended for companion animals only.
- A \$20 incentive check for pit Bull caregivers will be mailed to each caregiver at the address listed on their paperwork and will be processed at the same time the veterinary reimbursement for their pit Bull's surgery is processed.

- The determination of whether a dog is a pit Bull or pit Bull mix will be made by the participating veterinarians. Documentation of breed history can be provided, but the veterinarian's decision will be final. Caregivers whose dogs are determined not to be pit Bulls will be subject to the regular program guidelines for low-income caregivers.
- Reimbursement and co-payment covers the total fee for anesthesia and surgery, regardless of the patient's size, stage of estrus, or body condition (pregnant, neoplasia, cryptorchid, etc.) No veterinarian is required to perform a non-routine spay/neuter surgery for the designated fee; however, that is all that may be charged for the designated procedure to Maddie's and the caregiver.
- Only spay/neuter surgery procedures are included in this program. Vaccinations, medications, other treatments, microchipping and/or procedures are separate services that may be paid for separately by the caregivers, but they are not part of the Maddie's® Spay/Neuter Project.
- No additional fees, beyond the reimbursements from grant funds and the public's co-payment, will be charged by participating private practice veterinary hospitals or nonprofit S/N clinics for s/n surgeries performed under Maddie's® Spay/Neuter Project.
- On a monthly basis, each participating veterinary service provider is required to fill out and send in Maddie's Project Data forms and supporting documentation. A project data form must be turned in, even if no procedures were performed during the month.
- The veterinary service provider will indicate on the Maddie's Project Data forms whether the surgery was performed on a pit Bull.
- The monthly forms are due by the 15th of the month following the month being reported. They will be mailed to the AAWL.
- The AAWL will process the forms and will send reimbursement checks to veterinary service providers and incentive checks to pit Bull caregivers during the last week of each month.

### Grant Request

The grant request for the third phase of this project is \$582,369. This is based on an estimated number of surgeries, and the respective subsidy paid per type of surgery, dependent on the for-profit/non-profit status of the clinic. Approximately \$491,065 will be used to reimburse private practice veterinary hospitals and nonprofit clinics, approximately \$23,304 will be used by the AAWL to administer the program (based on a \$4.00 transaction fee per surgery performed), and \$68,000 will be given to Pit bull caregivers for participating in the Pit bull portion of the program. For Year Seven, we propose to use grant funds to reimburse the private practice veterinary hospitals up to \$50 per dog neuter, \$120 per dog spay, \$70 per Pit bull neuter, \$140 per Pit bull spay, \$30 per cat neuter, and \$75 per cat spay. Nonprofit S/N clinics will be reimbursed at a rate of up to \$35 per dog neuter, \$90 per dog spay, \$50 per Pit bull neuter, \$110 per Pit bull spay, \$25 per cat neuter, and \$60 per cat spay.

In addition to the grant funds, the caregivers (with the exception of Pit Bull caregivers) may be asked to make a maximum co-payment of \$20 per dog surgery and \$10 per cat surgery. Veterinary service providers may reduce or waive this co-payment at their discretion.

Participating private practice veterinary hospitals will, therefore, receive \$70 per dog neuter, \$140 per dog spay, \$70 per Pit Bull neuter, \$140 per Pit Bull spay, \$40 per cat neuter, and \$85 per cat spay. Participating nonprofit S/N clinics will be reimbursed at a rate of up to a total of \$55 per dog neuter, \$110 per dog spay, \$50 per Pit Bull neuter, \$110 per Pit Bull spay, \$35 per cat neuter, and \$70 per cat spay. Each of these totals is based on the sum of the reimbursement from grant funds and any co-payment that is received from the caregiver.

The AAWL agrees that no additional fees, beyond the reimbursements from grant funds and the public's co-payment, will be charged by participating private practice veterinary hospitals or nonprofit S/N clinics for s/n surgeries performed under Maddie's® Spay/Neuter Project.

### Reporting Requirements

To assist with facilitating this project and its reporting requirements, Maddie's will employ a Project Manager, who will manage the Maddie's daily office operations and serve as a key liaison for partner organizations participating in both of the Maddie's grant projects. The Project Manager's time will be spent approximately 70% on the Maddie's Pet Rescue Project and 30% on this project. Responsibilities will include maintaining grant project records and data; budget tracking; submitting accurate and timely grant reports; and serving as an information resource for animal welfare organizations, veterinary service providers, and the public.

Once the project has started, the AAWL will obtain baseline s/n surgery statistics from the private practice veterinary hospitals and nonprofit clinics that are interested in participating in this program for the first time this year and will submit the information to Maddie's Fund as part of the quarterly reports. These additional baseline statistics, like those submitted with the AZVMA's original proposal for this project, identify the total number of s/n surgeries performed in the private practice veterinary hospitals and nonprofit clinics from July 2000 through June 2001, broken down by species, and the following categories: discount voucher clients and regular clients.

Private practice veterinary hospitals will be required to submit monthly reports to Maddie's regarding the number of s/n surgeries performed: (1) as part of Maddie's® Spay/Neuter Project (excluding Pit Bulls), (2) as part of the Pit Bull component of Maddie's® Spay/Neuter Project, (3) as part of any other discount programs, (4) for all clients not included in (1), (2) or (3), with each category broken down according to gender and species. Each participating service provider will also report the number of deaths of any dogs and cats delivered for s/n surgeries under Maddie's® Spay/Neuter Project.

Nonprofit s/n clinics will also be required to submit monthly reports to Maddie's regarding the number of s/n surgeries performed: (1) as part of Maddie's® Spay/Neuter Project (excluding Pit Bulls), (2) as part of the Pit Bull component of Maddie's® Spay/Neuter Project, (3) as part of any other discount programs, (4) for shelter animals from their own organization, and (5) for shelter animals from other organizations, with each category broken down according to gender and species. Each participating service provider will also report the number of deaths of any dogs and cats delivered for s/n surgeries under Maddie's® Spay/Neuter Project.

Maddie's Spay/Neuter Project will provide Maddie's Fund with quarterly, semi-annual, and annual reports that contain an alphabetical list of all participating private practice veterinary hospitals /clinics and for each hospital/clinic, a breakdown of s/n statistics identifying the number of s/n surgeries performed: (1) as part of Maddie's® Spay/Neuter Project (excluding Pit Bulls), (2) as part of the Pit Bull component of Maddie's® Spay/Neuter Project, (3) as part of any other discount programs, (4) for shelter animals from nonprofit clinics' own organization, (5) for shelter animals from other organizations, and (6) for all clients not included in (1) - (5), with each category broken down according to gender and species. Each participating hospital will also report the number of deaths of any dogs and cats delivered for s/n surgeries under Maddie's® Spay/Neuter Project. In addition, the AAWL will submit baseline statistics for any new veterinary hospitals and clinics participating in the program.

As part of the semi-annual and annual reports, the AAWL will provide financial information that includes an income statement for grant funds, a balance sheet and a statement of cash flow. The AAWL will also include a list of publicity the Maddie's® Spay/Neuter Project has generated and copies or samples of all collateral materials the AAWL has produced to promote the program.

### **Maddie Recognition**

In order to comply with Maddie's Fund guidelines for Maddie's recognition, Maddie's Spay Neuter Project will be responsible for the following:

- Correspondence to private practice veterinary hospitals and non-profit clinics: The AAWL's correspondence to providers about Maddie's® S/N Project (introductory letters, and client information sheets) will include a paragraph, "About Maddie's Fund®," prepared by the foundation.
- Press Releases: The AAWL's press releases referring to Maddie's® S/N Project will include a paragraph, "About Maddie's Fund®," prepared by the foundation.
- Press Packages: Press packages/kits distributed by the AAWL about Maddie's S/N Project will contain a Maddie® Fact Sheet, provided by Maddie's Fund.
- Website: The AAWL will add a page about Maddie's Fund to its website. The page will show the Maddie's Fund logo, prominently display a photo of Maddie, link to the Maddie's Fund website, and include the Maddie's Fund Website Information, to be provided by Maddie's Fund.
- Collateral materials: Posters, flyers, brochures, handouts and other collateral materials produced by the AAWL about Maddie's S/N Project will include the Maddie's Fund logo and sponsorship recognition.
- Journals and newsletters: Any mention of Maddie® funded programs in the AAWL journals or newsletters will include a paragraph, "About Maddie's Fund®," prepared by the foundation.
- Public speaking: Talks and other presentations by the AAWL before civic or community groups, veterinarians, or the press about Maddie's® S/N Project will acknowledge the sponsorship of Maddie's Fund.

## Banking Procedures

To ensure that the grant funds are maintained securely and disbursed properly, the grant funds will be held in an interest bearing holding account. A separate operating account will also be set up with funds transferred from the holding account as needed. Transfers to the operating account will require two signatures, with at least one of the signatures being a Board Officer. Checks over \$500 written from the operating account will require two signatures. Checks under \$500 written from the operating account will require one signature. The Executive Director of Maddie's Projects in Maricopa County, Chairman of the Board of Directors of the AAWL, and Executive Director of the AAWL will be authorized to make transfers and to sign checks on behalf of the project.

## The Role of the AAWL

As the lead agency, the AAWL will be responsible for the administration of this project. That includes:

- Ensuring that all dogs and cats involved in the project will receive humane, ethical and professional treatment;
- Guaranteeing that all participants will agree to: 1) support the core values of Maddie's Fund – honesty, integrity and mutual respect; 2) maintain cordial, professional relations with colleagues, other individuals and groups involved in the care of animals; and 3) carry on public debate without personal attacks or recriminations;
- Distributing grant funds to reimburse participating private practice veterinary hospitals;
- Monitoring the progress of the project to ensure compliance by all participants and the successful achievement of the project goals ;
- Obtaining baseline statistics and monthly reports from the participating private practice veterinary hospitals;
- Providing Maddie's Fund with quarterly, semi-annual and annual reports;
- Honoring reasonable requests by Maddie's Fund to participate in regional/national media opportunities and/or to be featured speakers at regional/national conferences;
- Following a special Maddie Recognition Plan developed for the project. As part of this plan, the project will be named for Maddie, the AAWL press materials and veterinarian correspondence will promote Maddie and Maddie's Fund, the AAWL website will feature a section about Maddie, collateral materials produced by the AAWL will include the Maddie's Fund logo and sponsorship recognition, and public speaking engagements by the AAWL will acknowledge sponsorship of Maddie's Fund.

The AAWL pledges to honor the philosophy and values of Maddie's Fund and looks forward to working with you in the future. Thank you for giving us the opportunity to make a lifesaving difference for the animals of Maricopa County.

Sincerely,

Stephanie Bikel  
Executive Director  
Maddie's Projects in Maricopa County

In the baseline and following years, the Arizona Humane Society performed the following s/n surgeries through their in-house clinic(s) and mobile s/n unit:

Time period	Shelter Dogs	Shelter Cats	Public Dogs	Public Cats	Maddie's		
Baseline Year: July 2000 – June 2001	4,501	3,944	3,341	3,881	Dogs 0	Cats 0	Pits 0
Nov. 2002 – Oct. 2003	3,747	4,997	4,064	3,809	0	0	0
Nov. 2003 – Oct. 2004	4,364	5,001	5,590	5,412	0	0	0
Nov. 2004 – Oct. 2005*	4,847	6,094	5,672	5,165	54	119	327
Nov. 2005 – Oct. 2006	7,904	5,788	5,686	4,785	107	238	460
Nov. 2006 – Oct. 2007	4,817	6,868	3,804	2,914	169	348	560
Nov. 2007 – July 2008	3,403	3,760	3,108	1,897	100	166	344

\*AHS began participation in the Maddie's S/N Project March 2005, allowing only eight months for Maddie's surgeries to be performed.

In the baseline and following years, ARC performed the following s/n surgeries through their in-house clinic(s) and mobile s/n unit:

Time period	Shelter Dogs	Shelter Cats	Public Dogs	Public Cats	Maddie's		
Baseline Year: July 2000 – June 2001	0	0	0	0	Dogs 0	Cats	Pits
Nov. 2002 – Oct. 2003	0	0	0	0	0	0	0
Nov. 2003 – Oct. 2004*	26	31	60	282	0	0	0
Nov. 2004 – Oct. 2005**	1,538	3,735	1,503	1,852	167	268	180
Nov. 2005 – Oct. 2006	2,070	4,338	1,175	1,034	148	551	203
Nov. 2006 – Oct. 2007***	1,033	2,173	18	141	9	58	32
Nov. 2007 – July 2008	953	3,515	59	340	10	46	66

\*Non-profit clinic opened in September 2004.

\*\*ARC began participation in the Maddie's S/N Project March 2005, allowing only eight months for Maddie's surgeries to be performed.

\*\*\*ARC left the Maddie's S/N Project in April 2007 when their veterinarian left, ARC was recently reinstated back into the Project in August 2007.

In the baseline and following years, Altered Tails performed the following s/n surgeries through their in-house clinic(s) and mobile s/n unit:

Time period	Shelter Dogs	Shelter Cats	Public Dogs	Public Cats	Maddie's		
Baseline Year: July 2000 – June 2001	0	0	0	0	Dogs 0	Cats	Pits
Nov. 2002 – Oct. 2003	0	0	0	0	0	0	0
Nov. 2003 – Oct. 2004*	0	0	10	1,272	0	0	0
Nov. 2004 – Oct. 2005	0	0	443	1,796	0	0	0
Nov. 2005 – June 2006	0	0	3,159	6,511	0	0	0
Nov. 2006 – Oct. 2007 **	0	0	1,003	2,449	133	169	214
Nov. 2007 – July 2008	592	5,968	433	1,452	70	84	156

\*Non-profit clinic opened in November 2003.

\*\*Altered Tails began participation in the Maddie's S/N Project February 2007.

Maddie's Spay/Neuter Project in Maricopa County  
Year Seven Proposal - BUDGET

REVENUE

Maddie's Fund Grant	\$582,369.00
TOTAL REVENUE	\$582,369.00

EXPENSES

Payments to Private Practice Hospitals and Nonprofit Clinics	\$ 491,065.00
Payments to Pit bull Caregivers	\$ 68,000.00
Administrative Expenses	\$23,304.00
Portion of Project Coordinator 's Salary	\$12,000.00
Accounting fees to AAWL (for staff time)	\$1,000.00
Promotion/Publicity	\$9,604.00
Office Supplies	\$700.00
	<u>\$ 23,304.00</u>
<b>TOTAL EXPENSES</b>	<b>\$ 582,369.00</b>